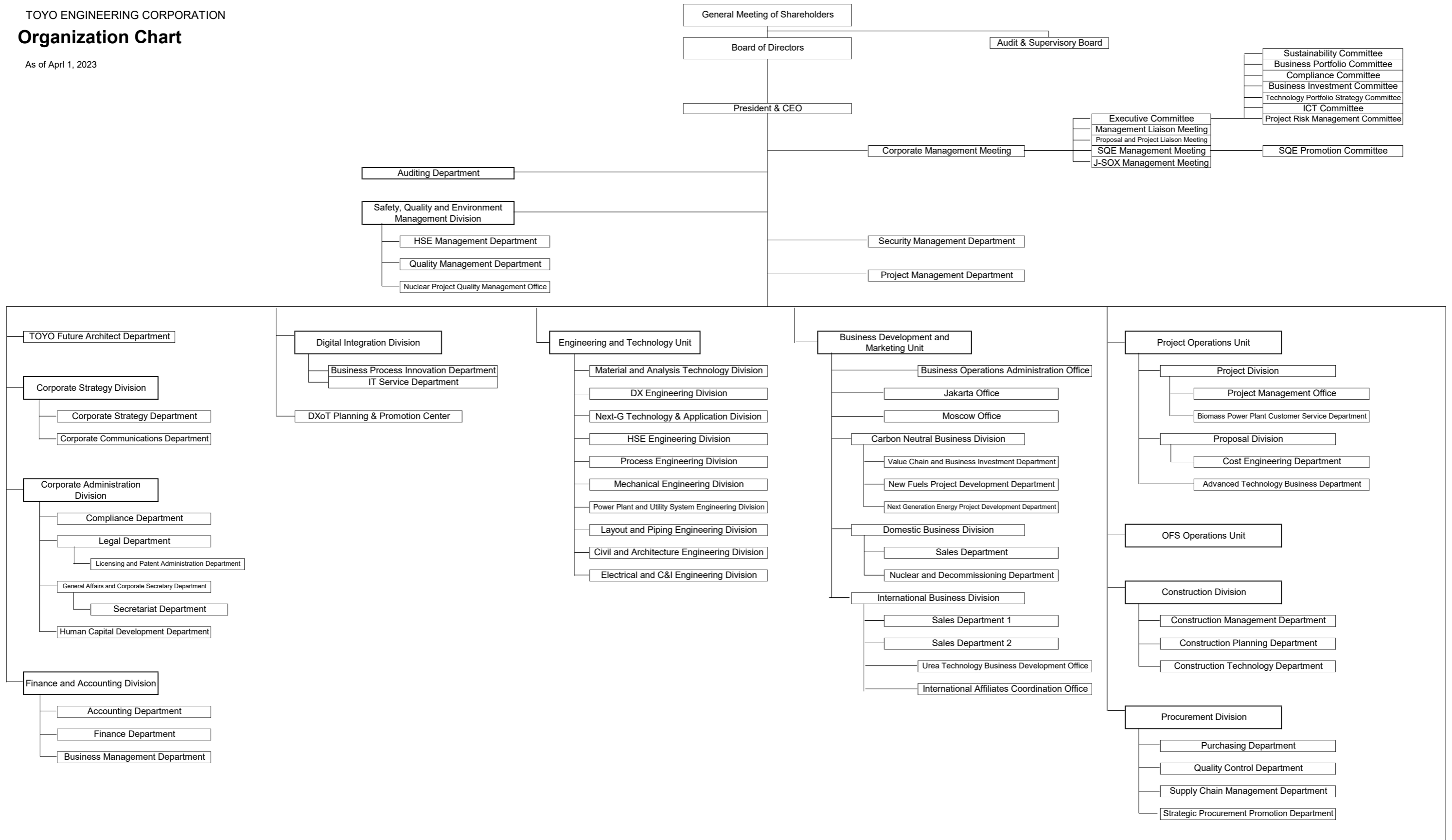


Organization Chart

As of April 1, 2023



《Domestic Subsidiaries》
 TEC AIR SERVICE CORPORATION
 TEC BUSINESS SERVICES CORPORATION
 TEC PROJECT SERVICES CORPORATION
 CHIBA DATA CENTER CORPORATION
 TEC ACCOUNTING & CONSULTING LTD.

《Major Subsidiaries and Affiliated Companies》

Korea	TOYO ENGINEERING KOREA LIMITED
China	TOYO ENGINEERING CORP., CHINA
Indonesia	PT. INTI KARYA PERSADA TEHNIK
Malaysia	TOYO ENGINEERING & CONSTRUCTION Sendirian Berhad
India	TOYO ENGINEERING INDIA PRIVATE LIMITED
Italy	TOYO ENGINEERING EUROPE, S.r.l.
Canada	TOYO ENGINEERING CANADA LTD.
U.S.A.	TOYO U.S.A., INC.
Venezuela	TOYO INGENIERIA DE VENEZUELA, C.A.
Brazil	TOYO DO BRASIL CONSULTORIA E CONSTRUÇOES INDUSTRIAIS LTDA.
Brazil	TS PARTICIPAÇÕES E INVESTIMENTOS S/A